STATE OF MINNESOTA



NOTICE OF APPOINTMENT

Paul D. Williams

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MAR 6 2017

1035 East Franklin Avenue Minneapolis, MN 55404 County of Hennepin Congressional District 5

President of the Senate

Because of the special trust and confidence I have in your integrity, judgment, and ability, I have appointed and commissioned you to have and to hold the office of:

MEMBER

DESTINATION MEDICAL CENTER CORPORATION

Effective: March 11, 2018 Term Expires: January 7, 2020

This appointment carries with it all rights, powers, duties, and emoluments granted by law and pertaining to this position until this appointment is superseded or annulled by me or other lawful authority or by any law of this State.

IN TESTIMONY WHEREOF, I have hereunto set my hand and caused the Great Seal of the State of Minnesota to be affixed at the Capitol in the City of Saint Paul, March 6, 2018.



Replacing: Tina Smith

February 22, 2018

Governor Mark Dayton Attn: Andrew Olson 75 Rev Dr Martin Luther King Jr Blvd, #130, St Paul, MN 55155,

Governor Dayton:

Attached are materials as background for my application to serve on the public board of the Destination Medical Center (DMC). It is an honor to be considered for this appointment.

The DMC initiative represents an exciting opportunity to expand economic development in the Rochester region and across the State of Minnesota. You'll note in my materials that I bring a wide range of skills and experiences to this position, including significant experience overseeing public investments, expertise in municipal finance, a deep background in affordable housing, real estate and workforce development, and many years of work in bridging cultural communities through diversity and inclusion efforts. I am excited to bring that base of experience to the work of the DMC. I am also excited to engage and learn from the people in the Rochester region and the people of the Mayo organization.

I look forward to hearing from you soon. Please let me know if you need any additional information.

Warm Regards,

Paul D. Williams 1706 Hillcrest Ave. St. Paul, Minnesota 55116

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President of the Senate



PAUL WILLIAMS President and CEO | Project for Pride in Living

Paul Williams is *President and CEO of Project for Pride in Living* (PPL), a \$43 million multi-service nonprofit helping thousands of low income individuals and families overcome barriers through affordable housing and job skills training and placement. With over 1,200 housing units, 200 staff and a broad array of impactful support services, Paul is a seasoned executive with a strong background in finance, organizational

and human capital development, fundraising and community engagement. Paul received his Master's in Nonprofit Management from the *Hubert H. Humphrey Institute of Public Affairs* and his B.A. in Government from *St. John's University*.

A Trusted Leader at the Local and National Levels

Prior to his service at PPL, Paul was *Deputy Mayor for the City of St. Paul*, serving as lead strategic and operational executive for Minnesota's second largest municipality with an annual budget of \$550 million and a staff of 3,000. During 3 ½ high growth years at the City, Paul led several major initiatives including the successful negotiation of the City's \$63 million stadium financing for the award-winning CHS Field, leadership of the City's \$22 million business process redesign initiative and creation of the City's first enterprise-wide racial equity initiative.

Paul's diverse career has spanned the government, not-for-profit, foundation and real estate industries, giving him a base of expertise and skills at the local and national levels. He spent nearly a decade in the foundation community, leading innovative grantmaking and investment efforts for *The Minneapolis Foundation*, *The St. Paul Foundation and the United Way*.

Through this experience, Paul developed a deep expertise in affordable housing, economic development, health and human services and community collaboration. Paul broadened that skill set over the next decade through his role with *Local Initiatives Support Corporation (LISC)*, one of the nation's leading community development financing intermediaries that directs millions of dollars in grant and loan investments to high impact housing and commercial development projects in the Twin Cities and across the nation. Paul directed LISC's investments in the Twin Cities in the late 1990s, eventually moving up to manage LISC's footprint in 30 cities nationwide, a \$75 million endeavor.

Organizational Governance & Stewardship

Paul is a gifted leader who has navigated high visibility assignments as both an organizational executive and board leader. Over the years, Paul has been tapped to lead numerous community boards and commissions, most recently serving as a *Commissioner of the St. Paul Port Authority* where he chairs its Credit Committee, helping steward \$10 million in industrial redevelopment activities annually.

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PAUL WILLIAMS President and CEO | Project for Pride in Living Page Two

Appointed by Governor Mark Dayton, Paul also serves as one of five *Commissioners for the Minnesota Ballpark Authority*. As Commissioner, Paul sits on the Audit Committee, helping guide the oversight of the \$450 million Target Field. At the community level, Paul recently cochaired the diverse, 32-person search committee for a new St. Paul Police Chief.

In the philanthropic arena, Paul serves as *Trustee of the F.R. Bigelow Foundation*, a \$150 million private foundation, where he leads their Governance Committee and participates in directing nearly \$8 million in annual grant support to community programs in health and human services, community development and the arts. Paul also serves on the board and Executive Committee of the *Family Housing Fund*, a \$35 million affordable housing lender and grant maker, and the *Greater Minneapolis Regional Chamber of Commerce*. He has previously chaired the boards of *Twin Cities Habitat for Humanity* and the *Minneapolis Empowerment Zone*.

In each of these roles, Paul led a wide array of corporate, nonprofit, public and community volunteers in working together to ensure strong governance and community impact for those served. Paul most recently has been asked to co-chair the North Minneapolis task force on employment for the business-led *Itasca Group*.

Making Organizational and Community Connections

Paul's extensive work with leaders across these diverse sectors is highly regarded. He is a trusted leader who brings rigor, strategic thinking and an astute view of the evolving community marketplace to all of his board assignments. His financial acumen, process skills and ability to bridge institutional and community interests add unique value to the organizations he serves. Paul is skilled at leading through conflict and uncertainty, and is as comfortable in the board room as he is out in the community. Paul has been recognized most recently as one of the Twin Cities' top "Fifty over Fifty" leaders as well as an "Outstanding Achievement Award" winner recognizing community service by an alumni of the University of Minnesota. He is a former "Volunteer Champion" honoree through the Greater Twin Cities United Way and a featured leader in the 2010 African American Heritage Calendar.

Paul is a committed and astute director, a quick study who brings a unique combination of management and operational expertise, and a strong skill set in governance and process leadership. His deep relationships span grassroots communities, the corporate sector and government. With both a local and national experience base, Paul is an effective leader who understands the dynamic intersection of organizational and community life ()

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