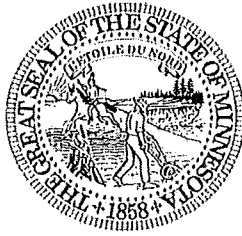


STATE OF MINNESOTA



RECEIVED

DEC 19 2019

TIM WALZ

President of the Senate

GOVERNOR

NOTICE OF APPOINTMENT

Pamela A. Wheelock

1843 Highland Parkway
Saint Paul, MN 55116
County of Ramsey
Congressional District 4

Because of the special trust and confidence I have in your integrity, judgment, and ability, I have appointed and commissioned you to have and to hold the office of:

Member

DESTINATION MEDICAL CENTER CORPORATION

Effective: December 24, 2019

Term Expires: January 3, 2023

This appointment carries with it all rights, powers, duties, and emoluments granted by law and pertaining to this position until this appointment is superseded or annulled by me or other lawful authority or by any law of this State.

IN TESTIMONY WHEREOF, I have hereunto set my hand and caused the Great Seal of the State of Minnesota to be affixed at the State Capitol in the City of Saint Paul, December 19, 2019.



[Handwritten signature of Tim Walz]

Governor

[Handwritten signature of Steve Pinn]

Secretary of State

Replacing: Dana Bailey

# Application for the position Member

## Part I: Position Sought

---

Agency Name: Destination Medical Center Corporation

Position: Member

## Part II: Applicant Information

---

Name: Ms. Pamela Ann Wheelock

Phone: (651) 698-1164

County: Ramsey

Mn House District: 64B

US House District: 4

Recommended by the Appointing Authority: True

## Part III: Appending Documentation

---

### Cover Letter and Resume

Type	File Type
Cover Letter	application/pdf
Resume	application/pdf

### Additional Documents (.doc, .docx, .pdf, .txt)

Type	File Name
Resume	Wheelock-pam-resume-updated-2019-destination.docx

## Part V: Signature

---

Signature: Pamela Wheelock

Date: 8/3/2019 4:00:47 PM

RECEIVED

DEC 19 2019

President of the Senate

Saturday, August 3, 2019

## Destination Medical Center Board

To whom it may concern,

Please consider this as my cover letter accompanying my resume to support my application for a position of the Board of the DMC.

In addition to the professional experiences delineated in my resume, I would add that I am a southern Minnesota girl - born and raised on a small dairy farm outside of Waseca, MN. My mother started working at the Waseca Memorial Hospital as a nurses' aide when the first of my siblings needed braces, and retired from there as the Purchasing Director. She received all of her medical care for a series of complex medical conditions at St. Mary's and Mayo in Rochester.

More and more each day, as loved ones encounter serious health issues, my appreciation and gratitude for the amazing access to quality health care here in Minnesota grows and deepens.

I also appreciate the challenge of a community like Rochester to develop the amenities, infrastructure, workforce housing and additional jobs and tax base to support the needs and aspirations of the community. I am truly impressed by the investment that state taxpayers have made in Rochester's future and am ready to contribute on the DMC board if that's where I can make my best contribution.

Finally, I would add that I was appointed to the DMC EDA and started January, 2019 but would move to the DMC board if appointed.

Thank you for your consideration,

Pamela Wheelock

RECEIVED

DEC 19 2019

President of the Senate

# Pamela Wheelock

1843 Highland Parkway  
Saint Paul, MN 55116

(651) 698-1164  
pwheelock@mac.com

---

## PROFESSIONAL PROFILE

An experienced executive with a proven track record of accomplishments in strategic thinking, finance, communication, and implementation. A highly motivated leader with excellent problem-solving skills who excels in complex decision-making. Recognized as a collaborator, mentor and successful leader. Proven ability to achieve outcomes that make measurable differences in advancing key organizational goals. A community leader and skilled spokesperson with broad experience across public, private and philanthropic sectors.

## PROFESSIONAL STRENGTHS

### Public Finance and Debt Management

Public Policy

Community Engagement

Administrative System Experience

### Strategic Planning

Negotiations

Conflict Resolution

### Experienced Executive

Team Building

Diverse Board experience

Effective spokesperson

---

## CAREER EXPERIENCE

### Minnesota Department of Human Service

*Acting Commissioner*

RECEIVED 7/2019 – 9/2019

### Twin Cities Habitat for Humanity

*Chief Operating Officer*

DEC 19 2019

2017 - 2019

President of the Senate

- The Chief Operating Officer was the senior position responsible for driving all activities related to homebuyer and homeowner interactions, homebuilding and home improvement field operations, material procurement and warehouse operations, public funding in support of homebuilding and home improvement, retail operations and the human resources function. The Chief Operating Officer also held responsibility for oversight of all Finance, Lending, Programs and Services, and ReStore activities.
- In partnership with the Vice President of Resource Development and Community Engagement, ensured progress with the Board adopted Strategic Plan and developed the proposed annual budget.
- The COO was responsible for leading growth initiatives that crossed divisional boundaries and for developing and executing the strategic plans of the organization.
- Assessed the progress on the Strategic Plan and led the effort to develop a new product, to intervene in a tight real estate market with limited availability of starter single families homes, acquire available homes and make available to Habitat families.
- Partnered with the Vice President of Mortgage Lending to negotiate a \$100 million multi-year agreement with Bremer Bank to purchase all of Habitat's qualifying first mortgages allowing Habitat to use available resources for program expansion.

### University of Minnesota

2012 - 2016

*Vice President of University Services* (<http://www.uservices.umn.edu/about-university-services>)

- As chief operations officer of the University, had leadership and oversight responsibility for Capital Planning and Project Management; Public Safety; Facilities Management; University Health and Safety; and Auxiliary Services – the critical infrastructure and services necessary to support the University's mission.

- Senior Officer responsible for over 3,400 employees and annual operating budgets of approximately \$390 million and management of the University's capital portfolio of nearly \$1 billion of active projects.
- Responsible for strategic and financial planning, accounting and controls, procurement and contract management for activities and programs in University Services.
- Supported CFO's responsibility for debt issuance through development of six-year capital plans and project cash flow schedules.
- Testified before Minnesota Legislative Committees to support the University's request for state funding to advance capital projects.
- Staffed the Board of Regents Committee on Facilities, Planning and Operations; assisting in the development of the Committee agenda, reviewed and approved Committee presentations and docket materials, presenting on issues relevant to core responsibilities. Presented to the full Board of Regents regularly on operational issues.
- Developed a comprehensive and agile strategic plan for core campus services, including benchmarking and metrics to monitor progress toward stated goals.
- Senior administrator with lead responsibility in partnering with regulatory agencies on environmental issues such as air permitting and environmental contamination matters.
- Successfully negotiated a lease with the Minnesota Vikings for their use of TCF Stadium for two years while the new US Bank stadium was constructed.
- Served as Chief Sustainability Officer for the University of Minnesota, advancing development of programs, projects and initiatives to reduce the carbon footprint of the University, with core responsibility for operational programs at the Twin Cities campus.
- Led system-wide cross-functional work teams: including the Emergency Management Policy Committee, Sustainability Committee.
- Provided oversight on the University's planning and operational efforts on the E-Procurement System, Central Corridor Light Rail Transit, Space Utilization, Biomedical Discovery District projects, Athlete's Village Projects, Clinics and Surgery Center and the Bell Museum.

## **Blue Cross Blue Shield of Minnesota**

### *Interim President and CEO*

**2011 – 2012**

- While serving as the Chair of the Board of Directors, was recruited by Board colleagues to serve as Interim CEO upon incumbent's departure. Continued as a Board member and a member of the Board Search Committee while serving as the Interim CEO. Continued on the Board after the selection of a new CEO for a total of 12 years of service as a Director.
- As Director for Blue Cross and Blue Shield of Minnesota, and all subsidiaries, chaired the Business Development Committee to examine M&A opportunities, sale of assets and reviewed key business development strategies.
- Served as a member of the Audit Committee, Investment Committee and Governance Committee.
- Provided leadership to strategy planning, business development and operations as Interim CEO, determined pricing position on response to Government Program RFP issues by the Minnesota Department of Human Services.
- Partnered with senior leaders and technology staff to advance Blue Cross and Blue Shield's successful and efficient migration to a new IT system and replaced IT leadership during interim CEO tenure.

RECEIVED  
DEC 19 2019

## **Bush Foundation, Saint Paul, MN –**

### *Vice President, Leadership and Community Engagement*

*President of the Senate* **2009 – 2011**

- Responsible for a \$12 million annual budget, which represented approximately one-third of the Bush Foundation's yearly philanthropic investments.
- Member of the Leadership team responsible for reviewing and developing operating and grant-making budgets and reviewing Investment portfolio projections.
- Researched Social Impact Investment strategies for Executive and Board review.
- Led the Bush Foundation's work towards its leadership and community engagement goal through the development programs and grantee relationships.

## **Minnesota Sports and Entertainment (parent company of the Minnesota Wild and affiliated companies) –**

*Executive Vice President and Chief Financial Officer*

2004 – 2009

*Senior Vice President*

2002 – 2004

- Led finance (accounting, payroll, treasury, tax, credit), business development, operations (facilities and capital projects), and administrative (human resources, legal, government relations) functions, along with lender/bank relationships for the \$120 million enterprise.
- Led the company through corporate refinancing twice during tenure, both prior to the work stoppage due to the expiration of the collective bargaining agreement with the NHL players union, and after a new collective bargaining agreement was ratified.
- Provided oversight of all financial aspects to advance the sale of the asset in 2008.
- Provided oversight for year-round management and bookings of the Xcel Energy Center; including all home games of the Minnesota Wild, major concerts, sporting events and high school tournaments.
- Advisor to the Board of Directors and minority owners.

**State of Minnesota, Governor Jesse Ventura –**

*Commissioner of Finance*

1999 – 2002

- Supervised the central accounting, budget, debt management and economic forecasting functions.
- Developed recommendation for the Governor on the \$45 billion biennial operating budget and the annual capital budgets and testified before legislative committees on budget recommendations, served as spokesperson for the Ventura Administration and led negotiations of all fiscal matters with legislative leadership.
- Served as a member of the State Investment Board and the Workers' Compensation Reinsurance Association.
- Presented to bond rating agencies of state fiscal matters.
- Developed a partnership with the Saint Paul Port Authority to develop an innovative leasing concept for state agency relocations as an alternative approach to the state owned and financed capital project, resulted in new facilities for the Minnesota Departments of Health, Agriculture and Human Services.
- Collaborated with other agency heads to advance key policy goals that were vital to the mission of state government and integral to the Governor's objectives, leading fiscal initiatives of investment strategies for tobacco settlement endowment, transportation and transit financing, and capital budget.

**City of Saint Paul**

*Director of Planning and Economic Development (PED), Mayor Norm Coleman*

1996 – 1999

*Deputy Mayor, Mayor Norm Coleman*

1994 – 1996

*Budget Director, Mayor Jim Scheibel*

1992 – 1994

- As PED Director, supervised the planning, workforce development, economic development, and housing functions for the City of Saint Paul.
- As Budget Director, coordinated the budget-development process for the City's all-fund \$250 million annual operating budget and managed the development of the capital budget and supported debt issuance and rating agency reviews.
- As Executive Director of the Housing and Redevelopment Authority, structured debt issuances, presented to rating agencies, managed agency redevelopment resources.
- Responsible for representing the City in complex negotiations which resulted in the successful creation of the new Science Museum of Minnesota and Lawson Commons in downtown Saint Paul as well as a number of other neighborhood commercial and housing projects.
- Led the negotiations for the City on the lease agreement with the newly awarded National Hockey League franchise and the public finance plan for the construction of the Xcel Energy Center.

**State of Minnesota, Department of Finance – assigned to economic development, acute health care** 1986 – 1992

*Executive Budget Officer*

**Office of Congressman Tim Penny, U.S. House of Representatives, Washington, DC**

1984 – 1986

*Democratic budget group focusing on fiscal responsibility and staffing the Education and Labor*

*Committee work*

*Legislative Assistant*

## AFFILIATIONS

<b>Board of Independent Directors</b> <u>Wells Fargo Funds Board</u>	2018-2019
<b>Board of Directors</b> <u>Destination Medical Center – Economic Development Agency</u>	2019 - present
<b>Board of Directors – Governance Committee, Finance Committee</b> <u>Minnesota Housing Partnership</u>	2018 - 2019
<b>Board of Directors, Chair</b> <u>Minnesota Wild Foundation</u> , supports the game of hockey and seeks to improve the lives of families living with health challenges in the State of Minnesota.	2010 – Present
<b>Board of Directors – Governance Committee, Finance Committee</b> <u>Minnesota Philanthropy Partners (Saint Paul Foundation)</u> – a community foundation with assets of \$833 million making grants annually of almost \$50 million.	2012 – 2018
<b>Board of Directors - Chair (2009-2011), Interim CEO (2010-2011)</b> <b>Business Development Committee (Chair), Audit Committee, Governance Committee</b> <u>Blue Cross and Blue Shield of Minnesota</u> , Minnesota’s largest health care plan, dedicated to providing quality, cost-effective health plans and unique health programs.	2003 – 2015
<b>Board of Directors</b> <b>Chair (2004-2009), Finance Committee, Trusteeship and Governance, Executive Committee – provided Board oversight to debt issuances and investment strategy as Chair of Finance Committee and Council on Resources.</b> <u>Saint Catherine University</u> , Offers baccalaureate, graduate and associate degree programs, integrates liberal arts and professional education within the Catholic tradition.	2001 – 2010
<b>Greater Twin Cities United Way, Board of Directors</b>	2003 – 2006
<b>Saint Paul Area Chamber of Commerce, Board of Directors</b>	2005 – 2009
<b>Saint Paul RiverCentre Convention and Visitors’ Association, Board of Directors</b>	2003 – 2008
<b>Minnesota Public Radio, Board of Directors</b>	2002 – 2006

RECEIVED

DEC 19 2019

President of the Senate

**COMMUNITY ACTIVITIES**

<b>State Budget Trends Study Commission – House of Representatives Appointee</b>	2004 – 2006
<b>Pay for Performance Task Force – Commissioner Appointee</b>	2012 – 2013
<b>Ford Plant Task Force – Redevelopment analysis of former Ford Motors site, St. Paul</b>	2007 – 2017
<b>Minnesota Women’s Economic Roundtable, Member</b>	2004 – Present
<b>Hubert H. Humphrey Institute of Public Affairs, Dean’s Advisory Council Member</b>	2004 – 2012

**AWARDS**

<b>Recipient of St. Catherine Alumnae Award</b>	<b>2012</b>
<b>Recipient of Marquette University's Alumni Association College of Business Administration "Professional Achievement Award"</b>	<b>2008</b>
<b>Nominated for The Business Journal's "CFO of the Year" Award</b>	<b>2006</b>
<b>"Top Women in Finance" Award Recipient, Finance &amp; Commerce</b>	<b>2002</b>
<b>"Most Influential Women in Business" Award Recipient, CityBusiness</b>	<b>1999</b>

**EDUCATION**

<b>Master of Arts in Applied Economics</b> <i>Marquette University, Milwaukee, WI</i>	<b>1986</b>
<b>Bachelor of Arts</b> <i>The College of St. Catherine, Saint Paul, MN</i>	<b>1981</b>

**RECEIVED**

DEC 19 2019

President of the Senate