

STATE OF MINNESOTA



**TIM WALZ**  
**GOVERNOR**

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JAN 09 2019

President of the Senate

NOTICE OF APPOINTMENT

**Jennifer Ho**

400 Wabasha Street North, Suite 400  
St. Paul, MN 55102  
County of Ramsey  
Congressional District 4

Because of the special trust and confidence I have in your integrity, judgment, and ability, I have appointed and commissioned you to have and to hold the office of:

**COMMISSIONER**

**MINNESOTA HOUSING FINANCE AGENCY**

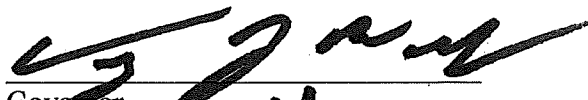

Effective: January 7, 2019  
Term Expires: January 2, 2023

This appointment carries with it all rights, powers, duties, and emoluments granted by law and pertaining to this position until this appointment is superseded or annulled by me or other lawful authority or by any law of this State.

IN TESTIMONY WHEREOF, I have hereunto set my hand and caused the Great Seal of the State of Minnesota to be affixed at the State Capitol in the City of Saint Paul, January 7, 2019.



Replacing: Mary Tingerthal

  
Governor  
  
Secretary of State

# OPEN APPOINTMENTS APPLICATION FOR SERVICE ON MINNESOTA STATE AGENCIES, BOARDS, COUNCILS, COMMISSIONS OR TASK FORCES

All information on this form is available to the public upon request.  
By request, this application will be made available in alternative format (Braille, large print, audio tape, etc.)

**Part I: Position Sought**  
Required Information (MN Stat § 15.0597 Subd. 5.)

Agency Name: Minnesota Housing Position: Commissioner  
Name of board, council, commission or task force Membership position sought or enter "member"

**Part II: Applicant Information**  
Required Information (MN Stat § 15.0597 Subd. 5.)

Name: Jennifer Leimaitke HO Phone: (612) 501-8204  
First Last Area Code, Number  
 Email: jennifer.ho@state.mn.us  
 Mailing Address: 2349 Commonwealth Ave County: Ramsey  
St. Paul, MN City State ZIP Code  
 MN House of Rep Dist: 4 US House of Rep Dist: 4  
Find your districts by using the Poll Finder at: <http://pollfinder.sos.state.mn.us/>

Have you ever been convicted of a felony: Yes  No   
 Did the Appointing Authority suggest you submit your application? Yes  No

Attach a cover letter, resume or other information that you feel would be helpful to the Appointing Authority.

**Part III: Optional Statistical Information**  
The following information is optional and voluntary (MN Stat § 15.0597 Subd. 5.).  
Information is collected for, and compiled in, the annual report on the open appointments process pursuant to MN Stat § 15.0597 Subd. 7.

Gender: Female  Male   
 Veteran Status: Yes  No   
 Disability: Yes  No   
 Political Party:  Democratic-Farmer-Labor  
 Independence  
 Republican  
 No Party Preference  
 Other \_\_\_\_\_  
 Hispanic, Latino or Spanish origin:  Yes  No  
 Age: 53

Race:  African American or Black  
 American Indian or Alaska Native  
 Asian or Pacific Islander  
 White or Caucasian  
 Other Race Native Hawaiian

**Part IV: Signature and Submittal Instructions**

I swear that, to the best of my knowledge, the above information is correct and that I satisfy all legally prescribed qualifications for the position sought. (If another person or group is nominating the applicant, the applicant's signature indicates consent to nomination.)

Jennifer Leimaitke  
Applicant Signature

3/6/19  
(Date)

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MAR 06 2019

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Mail or Submit In Person: Office of Secretary of State Open Appointments 180 State Office Building 100 Rev Dr Martin Luther King Jr Blvd St. Paul, MN 55155-1299  
 Phone: (651) 297-5845  
 Email: [open.appointments@state.mn.us](mailto:open.appointments@state.mn.us)  
 Online application: <http://www.sos.state.mn.us/index.aspx?page=5>

Applicants will not receive an acknowledgement of submitted applications; the appointing authority will notify you if an interview is desired.

**FOR OFFICE USE:**  
 Sub by AA: \_\_\_\_\_  
 AA: \_\_\_\_\_  
 Trans Date: \_\_\_\_\_  
 Rev.04-2014

Jennifer Leimaile Ho  
2349 Commonwealth Avenue  
Saint Paul, Minnesota 55108  
JHoMinnesota@gmail.com  
612-581-8284

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I am an independent consultant with strategic, systems-level leadership experience in the public, non-profit and for-profit sectors. I have a local and national track record shaping systems change at the intersection of housing and health care. I am a dynamic group facilitator who inspires people to tackle difficult problems collectively. I know that relationship development, conflict negotiation and project management skills achieve results in complex collaborations.

### CONSULTING CLIENTS

Council of State Governments Justice Center  
Heading Home Minnesota Funders Collaborative  
US Interagency Council on Homelessness  
A Way Home America

Center on Budget and Policy Priorities  
Greater Minnesota Housing Fund  
Minneapolis Public Housing Authority  
Anthem  
Cloudburst

August 2017  
September 2017 – present  
September 2017 – September 2018  
November 2017 – December 2017  
October 2018 – February 2019  
November 2017 – May 2018  
November 2017 – present  
February 2018 – present  
February 2018 – present  
May 2018 – December 2018

### EMPLOYMENT

*Senior Advisor on Housing and Services*

*February 2013 to January 2017*

*United States Department of Housing and Urban Development (HUD), Washington, DC*

Worked for Secretaries Shaun Donovan and Julián Castro to advance Obama Administration priorities related to housing and health in partnership with the U.S. Department of Health and Human Services.

- Led work on ending homelessness, resulting in a 14% reduction overall between 2010 and 2016, 23% reduction in family homelessness, 27% reduction in chronic homelessness and a 47% reduction for veterans.
- Built the case for increased investments in housing by demonstrating the health impacts of housing for high cost populations, influencing Medicaid policy on reimbursement for housing-related services and engaging AARP in the future of housing.
- Shaped strategy for how HUD can support state compliance with *Olmstead* to create more integrated housing options for individuals with disabilities, publishing guidance, and partnering with the Department of Justice and states that have *Olmstead* settlements.
- Led the creation of a regulation on gender identity and emergency shelter access in order to create safer environments for gender non-conforming individuals.
- Built a partnership with the Departments of Education and Health and Human Services and housing trade groups to strengthen health and educational supports for children in HUD-assisted housing.
- Point on disasters after the Louisiana floods and Hurricane Matthew, resulting in improvements in how HUD assists the most vulnerable individuals impacted by disasters.
- Represented HUD and the Administration in Congressional hearings and briefings, and keynote speeches and workshops at dozens of state and national conferences.
- Built a talented housing and services team within the Office of the Secretary and mentored many young professionals by offering rotational opportunities and internships.

**Jennifer Leimaile Ho**

**Deputy Director**

**2010 to 2013**

**United States Interagency Council on Homelessness (USICH), Washington, DC**

USICH coordinates the federal response to reducing and ending homelessness in the nation while leveraging federal resources across nineteen agencies.

- Shepherded the creation of the *Opening Doors: Federal Strategic Plan to Prevent and End Homelessness*, managing many aspects of its implementation across federal agencies, with states, and in partnership with researchers, consumer advocates, philanthropy, housing developers and community nonprofits.
- In partnership with Health and Human Services, led strategies to build knowledge and momentum, federally and locally, on the use of Medicaid and the Affordable Care Act to achieve national and local goals for ending homelessness.
- In partnership with HHS, HUD, and Education, co-led development and implementation of a new federal framework to end youth homelessness.

**Executive Director**

**1999 to 2010**

**Hearth Connection, Saint Paul, Minnesota**

Hearth Connection is a non-profit intermediary that builds the relationships, resources, infrastructure and public awareness needed to end long-term homelessness.

- Created effective and replicable supportive housing service and financing models that helped over 2,000 Minnesotans with long histories of homelessness achieve housing stability and begin a journey of recovery.
- Built strong collaborative relationships among state, tribal and county government, non-profit supportive housing providers, business and philanthropy.
- Persuaded the Minnesota Legislature to invest \$45 million cumulatively in supportive housing services.
- Fostered dialogue across programs and sectors to resolve historic tensions between proponents of scattered-site and site-based supportive housing, sobriety and harm reduction service models, and providers working with single adult, family and youth populations.
- Honed management skills guiding a small non-profit through a period of start-up and rapid growth through teamwork, communication and public accountability.

**Vice President, New Business Development**

**1997 to 1999**

**AARP Division, UnitedHealth Group, Minnetonka, Minnesota**

Led policy, development and marketing efforts to design new products to meet the needs of older Americans, including a consumer-focused prescription drug program, Medicare supplemental insurance, and a Medicare buy-in product for uninsured individuals who were not yet 65.

**Blue Cross Blue Shield Blue Plus of Minnesota**

**1993 to 1997**

Responsible for Medicare and Medicaid products with a membership base of 170,000 enrollees, an annual budget of \$9 million and \$215 million in annual revenue. Assumed responsibility for, restructured and energized 100 staff.

**EDUCATION and COMMUNITY SERVICE**

Bryn Mawr College, B.A. cum laude in Philosophy  
Corporation for Supportive Housing Board  
West Side Community Health Services Board  
The Melville Charitable Trust Board

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1983 – 1987  
2006 – 2010  
2005 – 2007  
2018 – present

**References for Jennifer Leimaile Ho**

*Letters forthcoming. Contact information available on request.*

Former HUD Secretary Julián Castro

Former HUD Secretary Shaun Donovan

Former Minnesota Housing Commissioner Tim Marx

Former Minnesota Housing Commissioner Kit Hadley

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