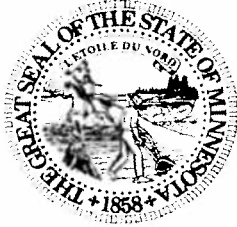


STATE of MINNESOTA



RECEIVED

JAN 5 2011

MARK DAYTON
GOVERNOR

President of the Senate

NOTICE OF APPOINTMENT

James D. Schowalter

1875 Carroll Ave
Saint Paul, Minnesota 55104
County of Ramsey
Congressional District 4

Because of the special trust and confidence I have in your integrity, judgment and ability, I have appointed and commissioned you to have and to hold the office of:

COMMISSIONER OF MANAGEMENT AND BUDGET

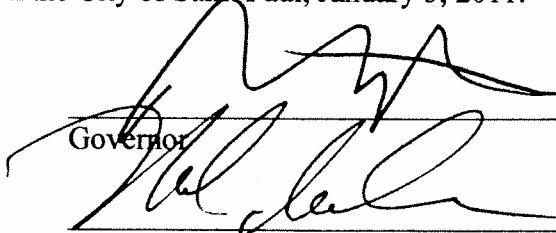
Effective: January 3, 2011

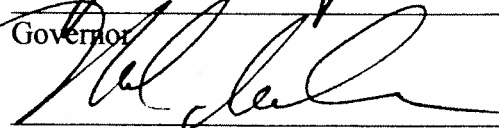
Term Expires: January 5, 2015

This appointment carries with it all rights, powers, duties, and emoluments granted by law and pertaining to this position until this appointment is superseded or annulled by me or other lawful authority or by any law of this State.

IN TESTIMONY WHEREOF, I have hereunto set my hand and caused the Great Seal of the State of Minnesota to be affixed at the Capitol in the City of Saint Paul, January 3, 2011.





Governor


Secretary of State

RECEIVED

Jim Schowalter

JAN 5 2011

(Cell) 651-485-6349

1875 Carroll Avenue, Saint Paul, MN 55104

schorews@gmail.com

Professional Profile

President of the Senate

Skilled manager with over 20 years of leadership in varied and challenging public environments. Strong analytic, problem-solving, communication and interpersonal skills built on foundation of substantive policy and financial expertise.

Professional Accomplishments

Led financial management, budget development and budget implementation for the state of Minnesota during period of economic uncertainty, significant political discord and rapidly changing external environment – with partial state shutdown, historic declines in state revenues due to recession, and unallotment legal contest.

- Directed state's response to the federal stimulus bill.
Formed highly effective and professional team, recruiting key members from across state government. Created and executed implementation strategy that maximized financial return and flexibility for state government, while meeting federal goals for citizen transparency and accountability. Represented state in national discussions on stimulus funding at White House and federal Office of Management & Budget. Formed and led legislative advisory group to identify and resolve potential executive and legislative branch disagreement. Successful web and reporting design by stimulus team led to a 4th place ranking for Minnesota in 2010 on state transparency, up from 34th in 2009.
- Led statewide discussion on debt management and state cash flow, preserving state's top tier credit ratings under extraordinary economic and budget pressures.
With agency's treasury and budget teams, developed analytic tools, reports and briefings to both understand and communicate the fundamentals and the options of cash and debt management issues. Improved internal management process and developed new payment tools that mitigated cash needs and managed risks. Communicated state strategy in clear, practical manner that prevented adverse reaction from investors or ratings analysts. Laid groundwork for flexible line of credit that is in place today.
- Framed and communicated critical fiscal, budget and policy issues for legislators, press and public. Directed analysis and reporting on a wide range of issues, emphasizing need for balanced, professional, and objective perspective. Organized Long Term Budget Trends report that warned of chronic budget shortfalls and need for restructuring of state commitments. In highly partisan atmosphere, maintained agency and staff credibility and effectiveness as respected and honest purveyor of useful analysis.

Advanced use of technology and information management tools available to state government and the public.

- Initiated agency's Transparency and Accountability Project (TAP MN) that features detailed on-line, daily reporting on all state expenditures. TAP was created through a reallocation of internal agency resources, and was completed on time and on budget. A recent survey by U.S. Public Interest Research Group (US PIRG) put Minnesota in the top five of the 50 states for accessibility of state financial information.

- Led planning and development of new budget system to replace ancient budgeting tool. Negotiated contract with vendor, assembled project team, and coordinated steering and implementation teams. Phase 1 of development is complete.
- Supported planning, financing, and development of the \$60 million accounting and procurement system replacement project. "SWIFT" (for Statewide Integrated Financial Tools) will transform how the state tracks its spending, makes purchases, and produces management information.

Improved state government's capacity to manage complex cross-agency issues.

- Advanced cross discipline understanding within MMB. With senior team at Minnesota Management & Budget worked to identify new opportunities for enterprise-wide action and understanding. Continue to seek opportunities to cultivate culture that recognizes interrelationship of state's financial, human resources and IT interests.
- Sponsored new Internal Controls unit charged with developing agency capacity to identify, resolve and avoid inefficient and fraudulent business practices.
- Worked closely with Office of Enterprise Technology (OET) and other state agencies to advance IT agenda. Urged OET to develop mechanism to gather input from their customers, leading to improved enterprise understanding and communication on IT issues.
- Chaired state's deputy commissioners group, bringing cabinet agencies together to ensure that they understand and participate in decisions regarding human resources, financial, and operational issues that affect them.
- Formed first statewide budget director network, as state budget director, to review emerging budget issues and gather feedback on budget development processes.

Work History

Minnesota Management & Budget

St. Paul, Minnesota

Deputy Commissioner, 2010 to Present
State Budget Director/Assistant Commissioner, 2004 to 2010
Executive Budget Coordinator, Human Services, Pensions and Corrections, 1997 to 2004
Executive Budget Officer, Income Support & Health Care, 1994 to 1997

U.S. Department of Housing & Urban Development

Boston, Massachusetts

Regional Economist, 1991 to 1993

U.S. Office of Management & Budget

Washington, D.C.

Budget Examiner, Rural Development & Housing Credit, 1988 to 1991

Education

Harvard Kennedy School of Government

Cambridge, Massachusetts

Master of Public Policy, 1988

Macalester College

Bachelor of Arts, 1985, *Magna cum laude*
Economics Major, History Minor

RECEIVED St. Paul, Minnesota

JAN 5 2011

President of the Senate