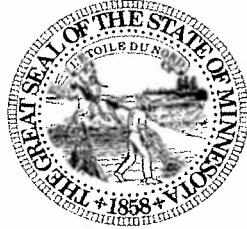


STATE OF MINNESOTA



MARK DAYTON
GOVERNOR

NOTICE OF APPOINTMENT

Mark Misukanis

965 Stratford Road
Mendota Heights, MN 55118
County of Dakota
Congressional District 4

Because of the special trust and confidence I have in your integrity, judgment, and ability, I have appointed and commissioned you to have and to hold the office of:

PUBLIC MEMBER

**MINNESOTA HIGHER EDUCATION FACILITIES
AUTHORITY**

Effective: May 7, 2013
Term Expires: January 2, 2017

This appointment carries with it all rights, powers, duties, and emoluments granted by law and pertaining to this position until this appointment is superseded or annulled by me or other lawful authority or by any law of this State.

IN TESTIMONY WHEREOF, I have hereunto set my hand and caused the Great Seal of the State of Minnesota to be affixed at the Capitol in the City of Saint Paul, May 2, 2013.



Mark Dayton
Governor

Mark Ritchie
Secretary of State

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MAY - 3 2013

Replacing: Tammy McGee

President of the Senate

**STATE OF MINNESOTA
OPEN APPOINTMENTS APPLICATION FOR SERVICE ON
STATE AGENCIES, BOARDS, COUNCILS, COMMISSIONS or TASK FORCES**

All information on this form is available to the public upon request.

Part I - Tell us about the Position to which you are applying

Required Information (MN Stat § 15.0597 Subd. 5.)

Agency: MN Higher Education Facilities Authority

Position Sought: member

By request, this application will be made available in alternative format (for example, braille, large print, audio tape, or computer disk.)

Part II - Tell us about Yourself

Required Information (MN Stat § 15.0597 Subd. 5.)

Applicant

Name: Mark Misukanis

Preferred Phone: 6512454722

Preferred Mailing

Address: 965 Stratford Road
(Preferred Mailing Address)

E-MAIL: NewPharos@gmail.com

County: Dakota

 Mendota Heights Mn 55118
(City) (State) (Zip)

MN House of Rep Dist: 39a

US House of Rep Dist: 4

Have you ever been convicted of a felony:

Yes No 1

Did the Appointing Authority suggest you submit your

application? Yes 1 No

Please attach a cover letter, current resume, or other information that you feel would be helpful to the Appointing Authority.

Part III: OPTIONAL STATISTICAL INFORMATION

The following information is optional and voluntary (MN Stat §15.0597 Subd. 5.).

Information is collected for, and compiled in, the annual report on the open appointments process pursuant to MN Stat §15.0597 Subd. 7.

Sex:

Female
Male 1

Age: 57

Disability:

Yes
No 1

Political Party:

 Democratic-Farmer-Labor
 Independence
 Republican
 1 No Party Preference
 Other

Hispanic, Latino, or Spanish origin?

 Yes
 1 No

Race:

*(As listed on United State Census 2010)
(Pick as many as apply)*

 American Indian or Alaska Native
 African American or Black
 1 White or Caucasian
 Other Race

Part IV: Signature and Submittal Instructions

I swear that, to the best of my knowledge, the above information is correct and that I satisfy all legally prescribed qualifications for the position sought. (*If another person or group is nominating the applicant, the applicant's signature indicates consent to nomination.)

 Mark
(Signature of Applicant)

 Misukanis

(Date)

MAIL OR SUBMIT IN PERSON:

Office of the Secretary of State
Open Appointments
180 State Office Building
100 Rev Dr Martin Luther King Jr Blvd
St. Paul, MN 55155-1299

Questions:

Phone: (651) 556-0643
Email: open.appointments@state.mn.us

Applicants will not receive an acknowledgement of submitted applications; the appointing authority will notify you if an interview is desired.

FOR OFFICE USE:

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Governor
11/15/2012

Rev.09-2011

MAY - 3 2013

President of the Senate

Cover Letter or Other Helpful Information:

Sirs

I served on this Board as an ex officio member during my tenure at the Minnesota Office of Higher Education. I have a strong background in higher education policy, a comprehensive sense of demographic and other factors confronting higher education generally, and a clear understanding of the specific issues facing non-profit institutions in Minnesota. I possess knowledge and experience in tax exempt financing. I keenly understand the issues facing the Board.

I have included a copy of my CV describing my experience in more detail.

Mark Misukanis Ph. D.

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Resume or Other Helpful Information:

Curriculum Vitae

President of the Senate

Mark Misukanis, Ph. D.
965 Stratford Road
Mendota Heights, Minnesota 55118
NewPharos@gmail.com
651-686-7797(H), 651-245-4722(C)

PROFESSIONAL PROFILE

I am a strong leader with demonstrated success establishing new organizations and restructuring existing institutions. My strength is the ability to recognize early environmental pressures that force organizations to change. I continuously build and nurture the relationships needed to be effective. I believe a strong team that operates from clearly articulated objectives and sensitivity to client needs is the most successful way to make policy, organizational and management changes.

PROFESSIONAL EXPERIENCE

Senior Consultant
New Pharos Consulting

Present

New Pharos Consulting is a public policy research organization providing research evaluation, data analytics and data reporting capacity for state and local units of government, non-profit agencies and policy advocacy groups. New Pharos has worked with a number of school districts on cost of education issues, the Western Interstate Commission for Higher Education on workforce and higher education issues and Education|Evolving on policy questions surrounding school district revenue allocation. A recent study measured the impact of private career schools on the Minnesota economy. A current study is investigating the economic impact of robotics in the state.

Director of Finance and Research
Minnesota Office of Higher Education

2004 to 2011

Directed the daily operations of the Policy Research, Financial and Administrative Operations Divisions of the Office. This includes direct oversight of an annual budget of approximately \$370 million, supervision of 21 professional and support staff including the Chief Financial Officer, all staff responsible for related financial and administrative functions and the research and policy analysis group of the agency. As a member of the senior management team, I was involved in all decisions concerning the financial, operational and programmatic issues in the Office. I acted in the role of Deputy Director in the absence of the Director and served as Acting Director of the agency during 2009.

Key accomplishments:

- Substantially improved the credibility of the agency with state legislators and other policy makers by improving communication and rebuilding confidence in the capacity of the agency to evaluate and deliver programs effectively.
- Improved communications with several external clients including the senior management at the University of Minnesota, the MnSCU system and the Minnesota Private College Council.
- Advised the governor and legislature on the strategic direction and related policy initiatives for higher education in the state including budgetary levels, governance and programmatic development. Advocated for the Governor's policy and budget positions with the legislature.
- Established a broad research and policy agenda for higher education in response to the new policy role created for the agency.
- Directly managed the development of a new accountability system for higher education for the state.
- Served on the senior management team to finance and operate the SELF program, a \$1 billion student loan enterprise by: working to restructure \$527 million in outstanding student loan bonds necessitated by changes in auction rate markets; representing the agency before municipal bond rating agencies, bond insurers and banks in a number bond issues and financial restructuring efforts; and, successfully working with the legislature and other state agencies to significantly increase the annual tax-exempt bonding authority for the SELF student loan program from \$20 million to \$70 million.
- Directed two major studies of higher education funding in Minnesota and a major evaluation of the Minnesota State Grant program.
- Improved the forecasting process and accuracy of the Minnesota State Grant program by implementing new analytical techniques and expanding a communication network of relevant institutions.
- Restructured internal budgeting policies in the Office that improved transparency and created a strategic budget development process.
- Restructured the external audit process to focus resources in high-risk areas and create more effective audit results.

Director and Chief Budget Officer
Office of Fiscal Policy and Analysis, Minnesota Senate

1996 to 2004

As initial Director of a newly formed non-partisan office, designed the organizational structure, defined the functional roles, identified the management policies and established the operational procedures for the Office. The objective was to make this the best fiscal policy office in the country. Key accomplishments:

- Advised the Senate Majority Leader and chairs of the Finance and Tax Committees on the development and implementation of strategic spending plans and the solution of related fiscal, programmatic and policy issues for the state budget.
- Coordinated budget decisions across eight Finance Committee divisions and the Tax Committee in the Minnesota Senate that appropriated approximately \$48 billion biennially.
- Successfully managed a strong, highly independent team of professional budget analysts.
- Created budget standards with the Department of Finance and the Minnesota House substantially improving the state's budget process and related program policies.
- Resolved spending and policy jurisdictional issues between powerful and highly independent budget chairs.

Lead Fiscal Analyst
Finance Committee, Minnesota Senate

1987 to 1996

Coordinated the budget analysis, program design and legislative drafting of the E-12 education funding and policy bill. Evaluated proposed capital budget projects and revenue forecasts for the Finance Committee chair. Key accomplishments:

- Advised the committee chair on overall strategic direction of education policy and related budget and programmatic issues and developed options for committee consideration.
- Designed major educational programs developed to address specific public policy problems. This included the definition of the specific goals, budget and operational structure of the program.
- Developed complex computer simulation models to evaluate the financial and distributional impact of changes in funding programs.
- Worked with external education stakeholder groups to identify public policy problems, establish policy solutions and explain policy decisions to members, the press and other interested parties.

- Developed formal tracking procedures and presentation documents for budgetary decisions for the funding committee.

Legislative Analyst

Office of Counsel and Research, Minnesota Senate

1984 to 1987

Analyzed and evaluated policy options for the Committees on Finance, Commerce and Economic Development, and Local and Urban Government of the Minnesota Senate. These committees dealt with finance, insurance, banking, economic development and local government policy issues.

Senior Analyst

Tax Research Office, Minnesota Department of Revenue

1978 to 1984

Managed the professional staff of the Revenue Forecasting Section and the support staff of the Tax Research Office. Key accomplishments:

- Managed the contractual provisions and operation of a large, complex regional econometric model of the state.
- Implemented the use of sophisticated statistical techniques (ARIMA) that improved the accuracy and credibility of forecasts of state tax revenues exceeding \$300 million annually.
- Developed long-term output, income and work force projections of the Minnesota economy.
- Analyzed the budgetary impact of proposed policy changes for income and property taxes.
- Designed and constructed complex computer programs for tax and economic analysis.
- Implemented new techniques to estimate and analyze the economic impact of proposed policy changes.

RELATED PROFESSIONAL AFFILIATIONS

Adjunct Faculty, School of Business, Hamline University, 2000 to Present

Courses taught in Public Finance, Legislative Practicum and the Survey of Economics. I have been involved in related program decisions (course scheduling, learner outcome development, etc.) for the Department of Public Administration and I review manuscripts submitted for publication in the Journal of Public Administration Education

Board Member, Minnesota Higher Education Facilities Authority, 2006 to 2011

The Authority is a state agency that issues conduit tax-exempt bonds to finance facility construction for private non-profit colleges and universities in Minnesota.

Ford Foundation Policy Fellow, Western Interstate Commission for Higher Education, 2007-2008

This fellowship resulted in a report published by the Commission.

Member- Department of Public Administration Advisory Task Force, School of Business, Hamline University, 2007-2008

National Center Associate, National Center for Public Policy and Higher Education, 2005-2006

The Center was a national organization influential in higher education policy.

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Member, Association for Institutional Research in Upper Midwest (AIRUM)

MAY - 8 2007

Grant Training Center

Professional Grant Development Workshop, 2009

President of the Senate

Graduate School Faculty, School of Education, Capella University, 1998 to 2001

Developed and taught online courses in Education Finance, Education and the Law, and Higher Education and the Law.

Lecturer, School of Education, Hamline University, 1998-1999 and continuing

Member- Economic Resource Group, 1995 to 1998. This is a group of professional economists in state government.

Expert Witness, Skeen vs. State of Minnesota, 1990

This case was a constitutional challenge to the K-12 education finance system in Minnesota. Served as an expert witness for the state in the case ultimately decided by the Minnesota Supreme Court.

Economic Consultant, St. Paul Pioneer Press/Dispatch, 1982. The product of this project was a leading index and a set of leading economic indicators for the Minnesota economy. The newspaper published the index and indicators on a monthly basis.

ACADEMIC BACKGROUND

Ph. D. in Educational Policy and Administration
University of Minnesota

Doctoral course work concentrated in the economics and administration of higher education.

Ph. D. thesis title: The University and the Economy: An Exploratory Analysis of the Impact of the Current Economic Activity of the University of Minnesota on the Economy of the State.

M.A. course work in economics
University of Wisconsin
Concentration in public finance.

B.A. in Economics
College of St. Thomas
Member of Omicron Delta Epsilon Honor Society in Economics

Mini MBA in Non-profit Organization
University of St. Thomas

VOLUNTEER ACTIVITIES

- Member - St. Paul Archdiocese Finance Council- 2007 to present. Chair- Assessment Review Task Force (2010-2011). This group advises the Archbishop on financial and governance matters concerning the St. Paul-Minneapolis Archdiocese.
- Trustee - Board of Trustees, Convent of the Visitation School, 2001 to 2003 and currently. I serve as the Treasurer of the School and chair the Finance Committee and the Investment Policy sub-group. I have served on the Education Policy Committee.
- President - Parent's Association- Convent of the Visitation School, 2001 to 2003
- Volunteer - Children's Home Society - 2003, 2004
- Member - Head of School Search Committee- Convent of the Visitation School, 2000
- Treasurer- Twin Cities Fire Soccer Club, 2000
- Member -Long Range Finance Planning Committee - Convent of the Visitation School, 1999
- Member - several fund raising groups- Convent of the Visitation School, 1995 to 2003
- Grade school basketball coach, Nativity of Our Lord Grade School, 1994 to 1997
- Fund raiser co-chair- Church of the Nativity of Our Lord, 1994, 1995
- Parish Council Member- Church of the Risen Savior- 1991
- Volunteer teacher- Church of the Risen Savior- 1992
- Site Council Member- Southview Elementary School, ISD 196, 1988 to 1992
- Task Force member- several educational committees, ISD 196, 1988 to 1991

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President of the Senate